

HEALTH AND WELLBEING BOARD GOVERNANCE REVIEW

REVIEW PANEL TERMS OF REFERENCE

Objectives

1. The review panel has been established to undertake an independent review of the governance arrangements in the health and wellbeing landscape, including the Health and Wellbeing Board and wider partnership infrastructure. The review will consider current capacity and the future developments required to deliver the local health and wellbeing agenda, in particular making a tangible difference to residents' lives through delivering the integration agenda.

Function and activity

2. The function of the review panel is to ensure that current ways of working are robust enough to deliver the Health and Wellbeing Board's ambitions around improving health and wellbeing outcomes for local people, in particular in relation to the integration of services.
3. In order to achieve this, it will:
 - Assess the current partnership arrangements within the context of current and anticipated requirements on the Health and Wellbeing Board, including the oversight of safeguarding procedures for children and vulnerable adults;
 - Examine the totality of the local partnership infrastructure (see Appendix 3) and identify strengths and opportunities, duplication, and where the local partnership structure needs clarity or would benefit from change or new ways of working;
 - Test current arrangements against best practice governance models and learning, to identify what it may mean for future arrangements in particular reporting, processes and delegated authority including relevant links to local health scrutiny responsibilities as appropriate.
4. In carrying out these activities, the review panel will consider and test the following:
 - The capacity of current arrangements against the range of responsibilities and expectations that have been placed upon it by national government (see Appendix 2 for further details).
 - The effectiveness and efficiency of current arrangements and whether the delegation of additional functions from the Council to the Board would be beneficial.
 - The relationships between the board and:
 - i. other partnership bodies, such as Safer Southwark Partnership, children and adult safeguarding boards and the Children and Families' Trust;
 - ii. working groups, such as Southwark and Lambeth Integrated Care governance

and delivery boards, primary and community care delivery working groups and local commissioning boards; and

- iii. statutory bodies, such as the Healthy Communities scrutiny committee.

These relationships will need to be considered against the expectations formally set out in the Health and Social Care Act 2012 and the Care Act 2014; the statutory responsibilities of Clinical Commissioning Groups, Directors of Children’s Services and Directors of Adults’ Services; and around any policy expectations such as safeguarding responsibilities, the Winterbourne Concordat and Better Care Fund.

Accountability and timeframe

- 5. The review panel will meet on 25 July to discuss parameters and set expectations for the review.
- 6. A desk based audit will be carried out over the summer and recommendations will be fed back to the review panel in September.
- 7. The recommendations will be reported at the next relevant Health and Wellbeing Board, which will determine actions and next steps.

Membership

- 8. The following panel membership is proposed:

Alex Laidler	Director, Adult Social Care, Southwark Council
Tamsin Hooton	Director of Service Redesign, NHS Southwark CCG
Graeme Gordon	Director, Corporate Strategy, Southwark Council
Kerry Crichlow	Director, Strategy and Commissioning, Southwark Council
Dr Ruth Wallis	Director of Public Health for Lambeth and Southwark
Dr Jonty Heaversedge	Chair, NHS Southwark CCG
Gordon McCullough	Chief Officer, Community Action Southwark
Jonathon Toy	Head of Community Safety and Enforcements, Southwark Council
Andrew Bland	Chief Officer, NHS Southwark CCG
Mark Kewley	Director of Strategy, SLIC
Sarah Feasey	Head of Safeguarding & Community Services, Finance and Corporate Services, Southwark Council

Expert advice and challenge

- 9. An expert adviser, Gayle Curry of Mills and Reeve, will provide independent challenge to stimulate thinking and discussion, provide evidence-based advice on the powers and duties of each organisation and the Health and Well-Being Board Terms of Reference and associated agreements, as well as to benchmark local arrangements against national best practice and experience.